

#### **History and Overall County Structure**

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#### **Overview**

Quick facts

Board of Commissioners

Organizational Structure



- Created on December 15, 1818
- Covers 437 square miles, or about 280,000 acres
- Approximately 2,500 miles of paved roads
- Construction of major water and sewer lines began in the 1970s



- Late 1980s witnessed:
  - County's road construction program
  - Development of countywide parks and recreation program
  - Construction of Gwinnett Justice and Administration Center
  - Renovation of Gwinnett Historic Courthouse
  - New public library system



- Gwinnett ranked 14<sup>th</sup> fastest growing county in the US from 1980 to 2008
- Estimated 2008 population 789,499
- Population ranks 2<sup>nd</sup> in metro Atlanta based on 2008 population
- Largest school enrollment in Georgia since 1999, projected to be 160,281 students for 2009-2010

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- Gwinnett is an economic engine (297,437 jobs 1<sup>st</sup> Quarter 2009)
- Unemployment rate 9.3 percent (August 2009 preliminary numbers)
- Gwinnett is home to more than 450 international companies, 1,500 high-tech businesses, and 25,034 total businesses (based on 2008 occupation tax certificates)

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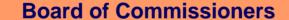
- Per capita personal income (\$33,163 in 2007) ranks 15<sup>th</sup> in state
- Diversified tax base: 54% residential, 38% commercial, and 8% motor vehicle (2009 certified tax digest)
- More than 288,000 housing units (2008 estimate)
- 256,257 residential tax parcels
- 16,481 non-residential tax parcels



- Board of Commissioners
- County Administrator
- Executive Departments
- Organizational Structure



#### **Gwinnett County Citizens**



**Other Elected Officials** 

**Sheriff** 

**Tax Commissioner** 

**Other Boards & Authorities** 

**Law Department** 

**County Administrator** 

**COO/Deputy County Admin** 

**Community Services** 

**County Clerk** 

**Financial Services** 

Performance Analysis

Information Technology Services

**Transportation** 

**Water Resources** 

**Deputy County Admin** 

Courts

**Judicial System** 

**Clerks of Court** 

**Prosecution** 

**Offices** 

**Communications** 

**Corrections** 

Fire and Emergency Services

**Human Relations** 

**Human Resources** 

**Police Services** 

**Support Services** 

Planning and Development



- 1915: Three member Board of Commissioners of Roads and Revenues to govern county
- 1968: State law was passed which increased the size of the Board to five members: one full-time Chairman, elected countywide, and four part-time District Commissioners



- 1987: Resolution passed to change the government management to a County Manager form. This resolution created the County Manager and reorganized more than 30 County departments
- 1993: BOC replaced the office of County Manager with a County Administrator and abolished the Director of Public Safety



- Gwinnett Board of Commissioners is responsible for:
  - Policy Formulation
  - Overall Direction Setting
  - Legislation
  - County Administrator (appoint)
  - County Attorney (appoint)



## **County Administrator**

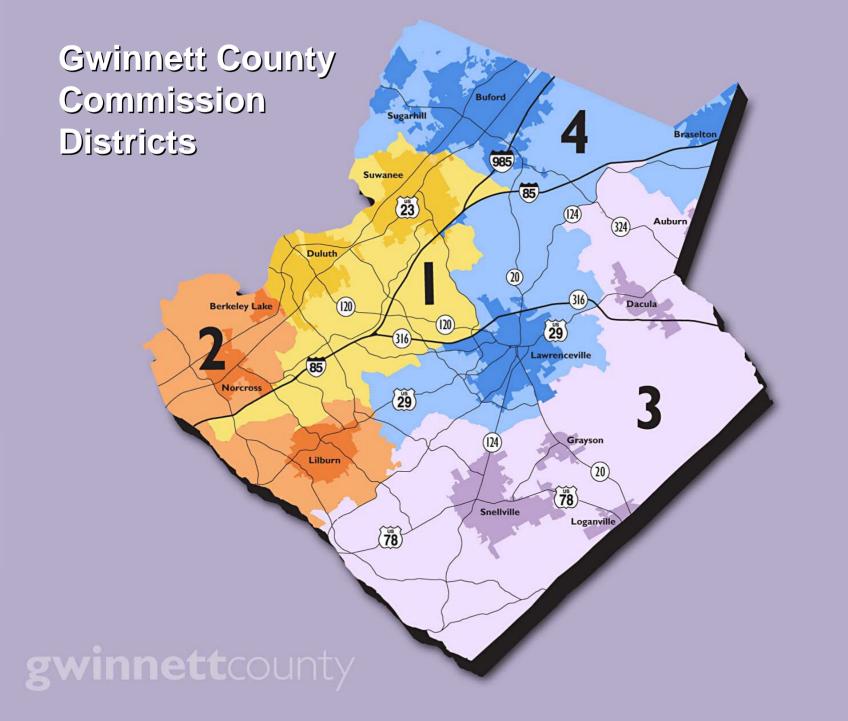
- Carries out policy directives of the Board of Commissioners
- Manages the day-to-day operations of the Executive Departments
- To implement BOC policies, the County Administrator uses a management team consisting of 12 department directors and immediate staff
- The 12 departments that make up the executive side of the County government are:



# **County Administrator**

- Police Services
- Fire and Emergency
  Services
- Corrections
- Support Services
- Financial Services
- Community Services

- Human Resources
- Law
- Planning and Development
- Water Resources
- Transportation
- Information Technology





- Levy taxes
- Make appropriations (budget function)
- Fix rates of County fees or charges
- Authorize incurring County indebtedness
- Order work done where the cost is to be assessed against benefited property, and to fix the basis for such assessment



- Authorize contracts
- Establish, alter, open, close, build, repair, or abolish public County roads
- Establish, abolish, or change election precincts and militia districts according to law
- Authorize the insolvent lists for the County



 Accept, for the County, the provisions of any optional statute

Zoning and comprehensive planning



- Create and change the boundaries of special taxing districts authorized by law
- Fix the bonds of County officers where same are not fixed by statute
- Enact any ordinances or other legislation the County may be given authority to enact
- Call elections



## Meetings

- Official business meetings held on first and third Tuesday of each month
  - Work sessions begin at 10:00am
  - Business sessions begin at 2:00pm
- Informal briefing sessions may be held on any Tuesday as needed
  - Review and discuss important issues which may need official action in the future

These sessions are advertised, open to the public, televised, and webcast

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# Meetings

- Executive sessions
  - Held as needed
    - Employment issues
    - Acquisition of real estate
    - Litigation, settlement of claims
    - Strict legal requirements for subject matter

Executive sessions are closed to the media and the public



# Meetings

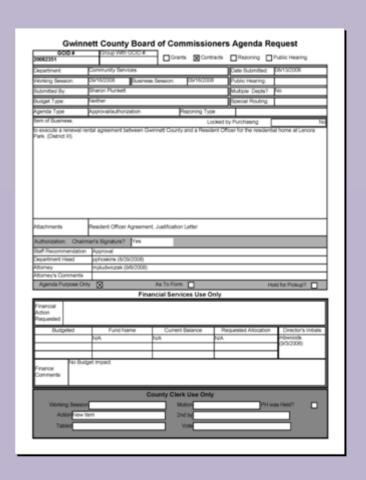
- Public hearings held on fourth Tuesday of each month
  - Meetings begin at 7:00pm
  - Primarily land use/zoning
  - Other items can be acted upon if necessary

These sessions are advertised, open to the public, televised, and webcast



## **Official Board Actions**

- Ordinances
- Resolutions
- Agenda Items



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## **Agenda Items**

- Originate in departments or County Administrator's office
- Financial Services determines financial impact and addresses funding
- Law Department reviews for legal ramifications
- Specific calendar and timeline: Agenda package delivered to Commissioners Thursday before Tuesday meeting

Last-minute additions only with County Administrator Authorization



## **Judicial/Constitutional Officers**

- Sheriff
- Tax Commissioner
- District Attorney
- Solicitor
- Probate Court Judge
- Clerk of Court

- 10 SuperiorCourt Judges
- 6 StateCourt Judges
- Chief Magistrate
- · Recorder's Court
- Juvenile Court



## **Authorities and Boards**

- List of authorities and boards in Gwinnett
   County Reference Guide posted on the County
   website
- Commissioners role
- A number of appointments usually occur in the first business meeting of the calendar year
- The County Clerk maintains schedule of upcoming appointments



# **Gwinnett/Municipal Services**

- Gwinnett is an urban county and provides many municipal services
  - Police services
  - Fire and emergency services
  - Water
  - Water reclamation
  - Parks and recreation
  - Technical assistance and coordination efforts with municipalities
  - Cities: 19.5% percent of the population and 20.9% of the land area

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## **Mayors and Cities**

- 15 cities within Gwinnett County
- Gwinnett Municipal Association
- Gwinnett County assists cities in various capacities
- SPLOST funding
- Federal and state grants
- Land use, annexation



## **Mayors and Cities**

 Gwinnett County holds regular meetings with local governments to discuss planning or coordination issues

As part of the efforts to comply with the Service Delivery Strategies Act, procedures have been put into place regarding information exchange and cooperation in resolving potential differences

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## **Board of Education**

- Five board members
- Examples of joint activities with County
  - Fueling stations
  - Voting polling locations
  - Joint purchases
  - Budget information and financial data
  - County parks
  - Facility planning
  - School safety projects
- Bi-annual joint meeting
- Joint Task Force
- County govt. bills for school system taxes



# Regional and State Perspective

- 7 senators, 15 representatives (2008)
- Legislative liaison activities
- Association County Commissioners of Georgia (ACCG)
- Georgia Municipal Association (GMA)
- Atlanta Regional Commission (ARC)



# Regional and State Perspective

- Georgia Regional Transportation Authority (GRTA)
- Metropolitan North Georgia Water Planning District
- National Association of Counties (NACo)
- National Association of Regional Councils (NARC)